

Change Order 5 - M&E Analytics Modernization
Schedule 1
M&E Analytics Price Summary by SFY

CalSAWS M&E Analytics Overall Price Total		SFY 2025/26	SFY 2026/27	SFY 2027/28	SFY 2028/29	Analytics Maximum Price
	M&E Analytics Modernization Milestones	\$ 1,515,394	\$ 10,000,075	\$ 7,644,370	\$ 340,205	\$ 19,500,044
M&E Analytics Modernization Subtotal		\$ 1,515,394	\$ 10,000,075	\$ 7,644,370	\$ 340,205	\$ 19,500,044

Schedule 1A

M&E Analytics Modernization Price Summary by Payment Month and Fiscal Year

			Nominal Month		12	13	14	15	16	17
			FFY		26	26	26	26	26	26
			SFY		25/26	25/26	25/26	25/26	25/26	25/26
			Payment Month*		Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26
Organization	Contract Reference	Line Item	Cost Allocation Plan	Deliverable/Services						
M&E Analytics Base Term										
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1 Core Operational Analytics - Architecture & Design 1 Complete						\$ 1,515,394
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1A Core Operational Analytics - Architecture & Design 2 Complete						
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 2 Core Operational Analytics - Build Complete						
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 3 Core Operational Analytics - Testing Complete						
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 4 Expanded Operational and Management Analytics - Design Complete						
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 5 Expanded Operational and Management Analytics - Build 1 Complete						
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 5A Expanded Operational and Management Analytics - Build 2 Complete						
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 6 Expanded Operational and Management Analytics - Testing Complete						
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 7 Unified Customer 360 & Cross-Source Analytics: Design 1 Complete						
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 7A Unified Customer 360 & Cross-Source Analytics: Design 2 Complete						
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 8 Unified Customer 360 & Cross-Source Analytics: Build Complete						
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 9 Unified Customer 360 & Cross-Source Analytics: Testing Complete						
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2026)						
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2027)						
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2028)						
INSERT ABOVE THIS ROW										
Total					\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,515,394

*Payment Month is One Month Following Invoice Month, Invoice Month Follows Completion of Service

Schedule 1A									
M&E Analytics Modernization Price Summary by Payment Month and Fiscal Year									
			Nominal Month		18	19	20	21	22
			FFY		26	26	26	27	27
			SFY		26/27	26/27	26/27	26/27	26/27
			Payment Month*		Jul-26	Aug-26	Sep-26	Oct-26	Nov-26
Organization	Contract Reference	Line Item	Cost Allocation Plan	Deliverable/Services					
M&E Analytics Base Term									
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1 Core Operational Analytics - Architecture & Design 1 Complete					
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1A Core Operational Analytics - Architecture & Design 2 Complete		\$ 669,227			
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 2 Core Operational Analytics - Build Complete					
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 3 Core Operational Analytics - Testing Complete					
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 4 Expanded Operational and Management Analytics - Design Complete					
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 5 Expanded Operational and Management Analytics - Build 1 Complete					
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 5A Expanded Operational and Management Analytics - Build 2 Complete					
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 6 Expanded Operational and Management Analytics - Testing Complete					
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 7 Unified Customer 360 & Cross-Source Analytics: Design 1 Complete					
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 7A Unified Customer 360 & Cross-Source Analytics: Design 2 Complete					
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 8 Unified Customer 360 & Cross-Source Analytics: Build Complete					
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 9 Unified Customer 360 & Cross-Source Analytics: Testing Complete					
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2026)					
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2027)					
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2028)					
INSERT ABOVE THIS ROW									
Total					\$ -	\$ 669,227	\$ -	\$ -	\$ -

*Payment Month is One Month Following Invoice Month, Invoice Month Follows Completion of Service

Schedule 1A					H1			
M&E Analytics Modernization Price Summary by Payment Month and Fiscal Year								
			Nominal Month		24	25	26	27
			FFY		27	27	27	27
			SFY		26/27	26/27	26/27	26/27
			Payment Month*		Jan-27	Feb-27	Mar-27	Apr-27
Organization	Contract Reference	Line Item	Cost Allocation Plan	Deliverable/Services				
M&E Analytics Base Term								
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1 Core Operational Analytics - Architecture & Design 1 Complete				
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1A Core Operational Analytics - Architecture & Design 2 Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 2 Core Operational Analytics - Build Complete		\$ 3,834,299		
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 3 Core Operational Analytics - Testing Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 4 Expanded Operational and Management Analytics - Design Complete			\$ 1,989,768	
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 5 Expanded Operational and Management Analytics - Build 1 Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 5A Expanded Operational and Management Analytics - Build 2 Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 6 Expanded Operational and Management Analytics - Testing Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 7 Unified Customer 360 & Cross-Source Analytics: Design 1 Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 7A Unified Customer 360 & Cross-Source Analytics: Design 2 Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 8 Unified Customer 360 & Cross-Source Analytics: Build Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 9 Unified Customer 360 & Cross-Source Analytics: Testing Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2026)		\$ 242,736		
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2027)				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2028)				
INSERT ABOVE THIS ROW								
Total					\$ -	\$ 4,077,035	\$ 1,989,768	\$ -

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Schedule 1A

M&E Analytics Modernization Price Summary by Payment Month and Fiscal Year

			Nominal Month		28	29	30	31	32	33
			FFY		27	27	27	27	27	28
			SFY		26/27	26/27	27/28	27/28	27/28	27/28
			Payment Month*		May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27
Organization	Contract Reference	Line Item	Cost Allocation Plan	Deliverable/Services						
M&E Analytics Base Term										
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1 Core Operational Analytics - Architecture & Design 1 Complete						
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1A Core Operational Analytics - Architecture & Design 2 Complete						
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 2 Core Operational Analytics - Build Complete						
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 3 Core Operational Analytics - Testing Complete	\$ 1,266,029					
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 4 Expanded Operational and Management Analytics - Design Complete						
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 5 Expanded Operational and Management Analytics - Build 1 Complete		\$ 1,848,526				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 5A Expanded Operational and Management Analytics - Build 2 Complete					\$ 1,663,467	
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 6 Expanded Operational and Management Analytics - Testing Complete						
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 7 Unified Customer 360 & Cross-Source Analytics: Design 1 Complete		\$ 149,490				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 7A Unified Customer 360 & Cross-Source Analytics: Design 2 Complete					\$ 830,831	
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 8 Unified Customer 360 & Cross-Source Analytics: Build Complete						
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 9 Unified Customer 360 & Cross-Source Analytics: Testing Complete						
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2026)						
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2027)						
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2028)						
INSERT ABOVE THIS ROW										
Total					\$ 1,266,029	\$ 1,998,016	\$ -	\$ -	\$ 2,494,298	\$ -

*Payment Month is One Month Following Invoice Month, Invoice Month Follows Completion of Service

Schedule 1A					H2				
M&E Analytics Modernization Price Summary by Payment Month and Fiscal Year									
			Nominal Month		34	35	36	37	38
			FFY		28	28	28	28	28
			SFY		27/28	27/28	27/28	27/28	27/28
			Payment Month*		Nov-27	Dec-27	Jan-28	Feb-28	Mar-28
Organization	Contract Reference	Line Item	Cost Allocation Plan	Deliverable/Services					
M&E Analytics Base Term									
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1 Core Operational Analytics - Architecture & Design 1 Complete					
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1A Core Operational Analytics - Architecture & Design 2 Complete					
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 2 Core Operational Analytics - Build Complete					
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 3 Core Operational Analytics - Testing Complete					
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 4 Expanded Operational and Management Analytics - Design Complete					
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 5 Expanded Operational and Management Analytics - Build 1 Complete					
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 5A Expanded Operational and Management Analytics - Build 2 Complete					
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 6 Expanded Operational and Management Analytics - Testing Complete		\$ 721,162			
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 7 Unified Customer 360 & Cross-Source Analytics: Design 1 Complete					
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 7A Unified Customer 360 & Cross-Source Analytics: Design 2 Complete					
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 8 Unified Customer 360 & Cross-Source Analytics: Build Complete			\$ 2,250,474		
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 9 Unified Customer 360 & Cross-Source Analytics: Testing Complete					\$ 811,372
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2026)					
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2027)				\$ 1,367,064	
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2028)					
INSERT ABOVE THIS ROW									
Total					\$ -	\$ 721,162	\$ 2,250,474	\$ 1,367,064	\$ 811,372

*Payment Month is One Month Following Invoice Month, Invoice Month Follows Completion of Service

Schedule 1A								
M&E Analytics Modernization Price Summary by Payment Month and Fiscal Year								
			Nominal Month		39	40	41	42
			FFY		28	28	28	28
			SFY		27/28	27/28	27/28	28/29
			Payment Month*		Apr-28	May-28	Jun-28	Jul-28
Organization	Contract Reference	Line Item	Cost Allocation Plan	Deliverable/Services				
M&E Analytics Base Term								
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1 Core Operational Analytics - Architecture & Design 1 Complete				
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1A Core Operational Analytics - Architecture & Design 2 Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 2 Core Operational Analytics - Build Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 3 Core Operational Analytics - Testing Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 4 Expanded Operational and Management Analytics - Design Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 5 Expanded Operational and Management Analytics - Build 1 Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 5A Expanded Operational and Management Analytics - Build 2 Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 6 Expanded Operational and Management Analytics - Testing Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 7 Unified Customer 360 & Cross-Source Analytics: Design 1 Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 7A Unified Customer 360 & Cross-Source Analytics: Design 2 Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 8 Unified Customer 360 & Cross-Source Analytics: Build Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 9 Unified Customer 360 & Cross-Source Analytics: Testing Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2026)				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2027)				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2028)				
INSERT ABOVE THIS ROW								
Total					\$ -	\$ -	\$ -	\$ -

*Payment Month is One Month Following Invoice Month, Invoice Month Follows Completion of Service

Schedule 1A							
M&E Analytics Modernization Price Summary by Payment Month and Fiscal Year							
			Nominal Month		43	44	45
			FFY		28	28	29
			SFY		28/29	28/29	28/29
			Payment Month*		Aug-28	Sep-28	Oct-28
Organization	Contract Reference	Line Item	Cost Allocation Plan	Deliverable/Services			
M&E Analytics Base Term							
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1 Core Operational Analytics - Architecture & Design 1 Complete			
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1A Core Operational Analytics - Architecture & Design 2 Complete			
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 2 Core Operational Analytics - Build Complete			
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 3 Core Operational Analytics - Testing Complete			
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 4 Expanded Operational and Management Analytics - Design Complete			
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 5 Expanded Operational and Management Analytics - Build 1 Complete			
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 5A Expanded Operational and Management Analytics - Build 2 Complete			
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 6 Expanded Operational and Management Analytics - Testing Complete			
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 7 Unified Customer 360 & Cross-Source Analytics: Design 1 Complete			
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 7A Unified Customer 360 & Cross-Source Analytics: Design 2 Complete			
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 8 Unified Customer 360 & Cross-Source Analytics: Build Complete			
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 9 Unified Customer 360 & Cross-Source Analytics: Testing Complete			
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2026)			
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2027)			
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2028)			
INSERT ABOVE THIS ROW							
Total					\$ -	\$ -	\$ -

*Payment Month is One Month Following Invoice Month, Invoice Month Follows Completion of Service

Schedule 1A					H3			
M&E Analytics Modernization Price Summary by Payment Month and Fiscal Year								
			Nominal Month		47	48	49	50
			FFY		29	29	29	29
			SFY		28/29	28/29	28/29	28/29
			Payment Month*		Dec-28	Jan-29	Feb-29	Mar-29
Organization	Contract Reference	Line Item	Cost Allocation Plan	Deliverable/Services				
M&E Analytics Base Term								
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1 Core Operational Analytics - Architecture & Design 1 Complete				
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1A Core Operational Analytics - Architecture & Design 2 Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 2 Core Operational Analytics - Build Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 3 Core Operational Analytics - Testing Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 4 Expanded Operational and Management Analytics - Design Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 5 Expanded Operational and Management Analytics - Build 1 Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 5A Expanded Operational and Management Analytics - Build 2 Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 6 Expanded Operational and Management Analytics - Testing Complete				
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Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 8 Unified Customer 360 & Cross-Source Analytics: Build Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 9 Unified Customer 360 & Cross-Source Analytics: Testing Complete				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2026)				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2027)				
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2028)			\$ 340,205	
INSERT ABOVE THIS ROW								
Total					\$ -	\$ -	\$ 340,205	\$ -

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Schedule 1A
M&E Analytics Modernization Price Summary by Payment Month and Fiscal Year

			Nominal Month		
			FFY		
			SFY		
			Payment Month*		
Organization	Contract Reference	Line Item	Cost Allocation Plan	Deliverable/Services	TOTAL
M&E Analytics Base Term					
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1 Core Operational Analytics - Architecture & Design 1 Complete	\$ 1,515,394
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1A Core Operational Analytics - Architecture & Design 2 Complete	\$ 669,227
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					\$ -
					\$ -
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Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2027)	\$ 1,367,064
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2028)	\$ 340,205
					\$ -
INSERT ABOVE THIS ROW					
Total					\$ 19,500,044

*Payment Month is One Month Following Invoice Month, Invoice Month Follows Completion of Service

Schedule 1A

M&E Analytics Modernization Price Summary by Payment Month and Fiscal Year

			Nominal Month	
			FFY	
			SFY	
			Payment Month*	
Organization	Contract Reference	Line Item	Cost Allocation Plan	Deliverable/Services
M&E Analytics Base Term				
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1 Core Operational Analytics - Architecture & Design 1 Complete
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1A Core Operational Analytics - Architecture & Design 2 Complete
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Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 5A Expanded Operational and Management Analytics - Build 2 Complete
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Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2026)
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2027)
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2028)
INSERT ABOVE THIS ROW				
Total				

*Payment Month is One Month Following Invoice Month, Invoice Month Follows Completion of Service

Year 1	Year 2	Year 3	Year 4
SFY	SFY	SFY	SFY
24/25	25/26	26/27	27/28
Total	Total	Total	Total
\$ -	\$ 1,515,394	\$ -	\$ -
\$ -	\$ -	\$ 669,227	\$ -
\$ -	\$ -	\$ 3,834,299	\$ -
\$ -	\$ -	\$ 1,266,029	\$ -
\$ -	\$ -	\$ 1,989,768	\$ -
\$ -	\$ -	\$ 1,848,526	\$ -
\$ -	\$ -	\$ -	\$ 1,663,467
\$ -	\$ -	\$ -	\$ 721,162
\$ -	\$ -	\$ 149,490	\$ -
\$ -	\$ -	\$ -	\$ 830,831
\$ -	\$ -	\$ -	\$ 2,250,474
\$ -	\$ -	\$ -	\$ 811,372
\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 242,736	\$ -
\$ -	\$ -	\$ -	\$ 1,367,064
\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -
\$ -	\$ 1,515,394	\$ 10,000,075	\$ 7,644,370

Schedule 1A									
M&E Analytics Modernization Price Summary by Payment Month and Fiscal Year									
			Nominal Month		Year 5		Year 1	Year 2	Year 3
			FFY		SFY		FFY	FFY	FFY
			SFY		28/29		24	25	26
			Payment Month*		Total	Total	Total	Total	Total
Organization	Contract Reference	Line Item	Cost Allocation Plan	Deliverable/Services					
M&E Analytics Base Term									
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1 Core Operational Analytics - Architecture & Design 1 Complete	\$ -	\$ 1,515,394	\$ -	\$ -	\$ 1,515,394
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1A Core Operational Analytics - Architecture & Design 2 Complete	\$ -	\$ 669,227	\$ -	\$ -	\$ 669,227
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 2 Core Operational Analytics - Build Complete	\$ -	\$ 3,834,299	\$ -	\$ -	\$ -
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 3 Core Operational Analytics - Testing Complete	\$ -	\$ 1,266,029	\$ -	\$ -	\$ -
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 4 Expanded Operational and Management Analytics - Design Complete	\$ -	\$ 1,989,768	\$ -	\$ -	\$ -
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 5 Expanded Operational and Management Analytics - Build 1 Complete	\$ -	\$ 1,848,526	\$ -	\$ -	\$ -
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 5A Expanded Operational and Management Analytics - Build 2 Complete	\$ -	\$ 1,663,467	\$ -	\$ -	\$ -
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 6 Expanded Operational and Management Analytics - Testing Complete	\$ -	\$ 721,162	\$ -	\$ -	\$ -
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 7 Unified Customer 360 & Cross-Source Analytics: Design 1 Complete	\$ -	\$ 149,490	\$ -	\$ -	\$ -
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 7A Unified Customer 360 & Cross-Source Analytics: Design 2 Complete	\$ -	\$ 830,831	\$ -	\$ -	\$ -
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 8 Unified Customer 360 & Cross-Source Analytics: Build Complete	\$ -	\$ 2,250,474	\$ -	\$ -	\$ -
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 9 Unified Customer 360 & Cross-Source Analytics: Testing Complete	\$ -	\$ 811,372	\$ -	\$ -	\$ -
					\$ -	\$ -	\$ -	\$ -	\$ -
					\$ -	\$ -	\$ -	\$ -	\$ -
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2026)	\$ -	\$ 242,736	\$ -	\$ -	\$ -
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2027)	\$ -	\$ 1,367,064	\$ -	\$ -	\$ -
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2028)	\$ 340,205	\$ 340,205	\$ -	\$ -	\$ -
					\$ -	\$ -	\$ -	\$ -	\$ -
INSERT ABOVE THIS ROW									
Total					\$ 340,205	\$ 19,500,044	\$ -	\$ -	\$ 2,184,621

*Payment Month is One Month Following Invoice Month, Invoice Month Follows Completion of Service

Schedule 1A
M&E Analytics Modernization Price Summary by Payment Month and Fiscal Year

			Nominal Month		Year 4	Year 5	Year 6	
			FFY		FFY	FFY	FFY	
			SFY		27	28	29	
			Payment Month*		Total	Total	Total	Total
Organization	Contract Reference	Line Item	Cost Allocation Plan	Deliverable/Services				
M&E Analytics Base Term								
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1 Core Operational Analytics - Architecture & Design 1 Complete	\$ -	\$ -	\$ -	\$ 1,515,394
Deloitte M&E Analytics	2. M&E Analytics Milestones	Prod Ops	M&O	Milestone 1A Core Operational Analytics - Architecture & Design 2 Complete	\$ -	\$ -	\$ -	\$ 669,227
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 2 Core Operational Analytics - Build Complete	\$ 3,834,299	\$ -	\$ -	\$ 3,834,299
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 3 Core Operational Analytics - Testing Complete	\$ 1,266,029	\$ -	\$ -	\$ 1,266,029
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 4 Expanded Operational and Management Analytics - Design Complete	\$ 1,989,768	\$ -	\$ -	\$ 1,989,768
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 5 Expanded Operational and Management Analytics - Build 1 Complete	\$ 1,848,526	\$ -	\$ -	\$ 1,848,526
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 5A Expanded Operational and Management Analytics - Build 2 Complete	\$ 1,663,467	\$ -	\$ -	\$ 1,663,467
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 6 Expanded Operational and Management Analytics - Testing Complete	\$ -	\$ 721,162	\$ -	\$ 721,162
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 7 Unified Customer 360 & Cross-Source Analytics: Design 1 Complete	\$ 149,490	\$ -	\$ -	\$ 149,490
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 7A Unified Customer 360 & Cross-Source Analytics: Design 2 Complete	\$ 830,831	\$ -	\$ -	\$ 830,831
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 8 Unified Customer 360 & Cross-Source Analytics: Build Complete	\$ -	\$ 2,250,474	\$ -	\$ 2,250,474
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Milestone 9 Unified Customer 360 & Cross-Source Analytics: Testing Complete	\$ -	\$ 811,372	\$ -	\$ 811,372
					\$ -	\$ -	\$ -	\$ -
					\$ -	\$ -	\$ -	\$ -
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2026)	\$ 242,736	\$ -	\$ -	\$ 242,736
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2027)	\$ -	\$ 1,367,064	\$ -	\$ 1,367,064
Deloitte M&E Analytics	2. M&E Analytics	Prod Ops	M&O	Holdback Release (CY 2028)	\$ -	\$ -	\$ 340,205	\$ 340,205
					\$ -	\$ -	\$ -	\$ -
INSERT ABOVE THIS ROW								
Total					\$ 11,825,146	\$ 5,150,072	\$ 340,205	\$ 19,500,044

*Payment Month is One Month Following Invoice Month, Invoice Month Follows Completion of Service

Schedule 2

M&E Analytics Modernization Milestones Price: February 2026 - January 2028

Payments: April 2026 - March 2028

				Payment Month = Invoice Month + 1 Month						
#	Milestone Name	Milestone Due Date (Month/Year)	Target Approval/ Invoice Date (Month/Year)	Target Payment Date (Month/Year)	SFY 2025/26 Total	SFY 2026/27 Total	SFY 2027/28 Total	SFY 2028/29 Total	10% Holdback	Total Milestones Price
M01	Core Operational Analytics - Architecture & Design 1 Complete	4/30/2026	5/31/2026	6/30/2026	\$ 1,515,394	\$ -	\$ -	\$ -	\$ 168,377	\$ 1,683,771
M01A	Core Operational Analytics - Architecture & Design 2 Complete	6/30/2026	7/31/2026	8/31/2026	\$ -	\$ 669,227	\$ -	\$ -	\$ 74,359	\$ 743,586
M02	Core Operational Analytics - Build Complete	12/31/2026	1/31/2027	2/28/2027	\$ -	\$ 3,834,299	\$ -	\$ -	\$ 426,033	\$ 4,260,332
M03	Core Operational Analytics - Testing Complete	3/30/2027	4/30/2027	5/31/2027	\$ -	\$ 1,266,029	\$ -	\$ -	\$ 140,670	\$ 1,406,699
M04	Expanded Operational and Management Analytics - Design Complete	1/31/2027	2/28/2027	3/30/2027	\$ -	\$ 1,989,768	\$ -	\$ -	\$ 221,085	\$ 2,210,854
M05	Expanded Operational and Management Analytics - Build 1 Complete	4/30/2027	5/31/2027	6/30/2027	\$ -	\$ 1,848,526	\$ -	\$ -	\$ 205,392	\$ 2,053,917
M05A	Expanded Operational and Management Analytics - Build 2 Complete	7/31/2027	8/31/2027	9/30/2027	\$ -	\$ -	\$ 1,663,467	\$ -	\$ 184,830	\$ 1,848,297
M06	Expanded Operational and Management Analytics - Testing Complete	10/30/2027	11/30/2027	12/31/2027	\$ -	\$ -	\$ 721,162	\$ -	\$ 80,129	\$ 801,291
M07	Unified Customer 360 & Cross-Source Analytics: Design 1 Complete	4/30/2027	5/31/2027	6/30/2027	\$ -	\$ 149,490	\$ -	\$ -	\$ 16,610	\$ 166,100
M07A	Unified Customer 360 & Cross-Source Analytics: Design 2 Complete	7/31/2027	8/31/2027	9/30/2027	\$ -	\$ -	\$ 830,831	\$ -	\$ 92,315	\$ 923,146
M08	Unified Customer 360 & Cross-Source Analytics: Build Complete	11/30/2027	12/31/2027	1/31/2028	\$ -	\$ -	\$ 2,250,474	\$ -	\$ 250,053	\$ 2,500,527
M09	Unified Customer 360 & Cross-Source Analytics: Testing Complete	1/31/2028	2/28/2028	3/30/2028	\$ -	\$ -	\$ 811,372	\$ -	\$ 90,152	\$ 901,524
	Holdback Release (CY 2026)		1/31/2027	2/28/2027		\$ 242,736				
	Holdback Release (CY 2027)		1/31/2028	2/28/2028			\$ 1,367,064			
	Holdback Release (CY 2028)		1/31/2029	2/28/2029				\$ 340,205		
Total Analytics Modernization Milestones Price					\$ 1,515,394	\$ 10,000,075	\$ 7,644,370	\$ 340,205	\$ 1,950,004	\$ 19,500,044

ONLY UPDATE THE ASSUMPTIONS TABLE ON THIS TAB.

Assumptions	
1	Milestones 1, 5 and 7 are split into two parts (M01/M01A, M05/M05A and M07/M07A) for billing purposes due to the State Fiscal Year (SFY) cutoff.

#	Key Task	Position	Hourly Rate	Offshore (Y/N) <From Tab 14>							
					Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25
					166	166	166	166	166	166	166
1.0	Milestone 1 Core Operational Analytics - Architecture & Design Complete	Position									
1.1	Requirements Gathering & Analysis	Business Analyst-Offshore	\$ 143.19	Y							
1.2	Requirements Gathering & Analysis	Business Analyst-Onshore	\$ 143.19	N							
1.3	DevOps Architecture Planning & Environment Setup Support	DevOps Engineer-Offshore	\$ 143.19	Y							
1.4	DevOps Architecture Planning & Environment Setup Support	DevOps Engineer-Onshore	\$ 143.19	N							
1.5	Milestone Planning, Coordination & Status Reporting	M&E Project Manager-Offshore	\$ 143.19	Y							
1.6	Milestone Planning, Coordination & Status Reporting	M&E Project Manager-Onshore	\$ 143.19	N							
1.7	Technical Architecture Definition	M&E Technical Manager-Onshore	\$ 143.19	N							
1.8	Functional Design Specification	M&E Function Lead-Offshore	\$ 143.19	Y							
1.9	Functional Design Specification	M&E Function Lead-Onshore	\$ 143.19	N							
1.10	Milestone Tracking & Resource Alignment	PMO Analyst-Onshore	\$ 143.19	N							
1.11	Data Model & ETL Pipeline Design	Programmer Analyst-Offshore	\$ 143.19	Y							
1.12	Data Model & ETL Pipeline Design	Programmer Analyst-Onshore	\$ 143.19	N							
1.13	Test Plan Definition & Design Reviews	QA Analyst-Offshore	\$ 143.19	Y							
1.14	Test Plan Definition & Design Reviews	QA Analyst-Onshore	\$ 143.19	N							
1.15	Security Architecture & Compliance Review	Security Analyst-Offshore	\$ 143.19	Y							
1.16	Security Architecture & Compliance Review	Security Analyst-Onshore	\$ 143.19	N							
1.17	Data Analysis & Support Data Modeling	Senior Programmer Analyst-Offshore	\$ 143.19	Y							
1.18	Data Analysis & Support Data Modeling	Senior Programmer Analyst-Onshore	\$ 143.19	N							
1.19	Quality Assurance Framework Planning	Senior QA Analyst-Offshore	\$ 143.19	Y							
1.20	Quality Assurance Framework Planning	Senior QA Analyst-Onshore	\$ 143.19	N							
			\$ 143.19	Y							
			\$ 143.19	N							
	Subtotal Milestone 1 Core Operational Analytics - Architecture & Design Complete		\$ 143.19		-	-	-	-	-	-	-
2.0	Milestone 2 Core Operational Analytics - Build Complete	Position									
2.1	Requirements Analysis	Business Analyst-Offshore	\$ 143.19	Y							
2.2	Requirements Analysis	Business Analyst-Onshore	\$ 143.19	N							
2.3	CI/CD Pipeline Implementation & Monitoring	DevOps Engineer-Offshore	\$ 143.19	Y							
2.4	CI/CD Pipeline Implementation & Monitoring	DevOps Engineer-Onshore	\$ 143.19	N							
2.5	Progress Tracking & Issue Resolution	M&E Project Manager-Offshore	\$ 143.19	Y							
2.6	Progress Tracking & Issue Resolution	M&E Project Manager-Onshore	\$ 143.19	N							
2.7	Technical Oversight & Solution Integration	M&E Technical Manager-Onshore	\$ 143.19	N							
2.8	Functional Implementation Review & Plan and prepare for training	M&E Functional Lead-Offshore	\$ 143.19	Y							
2.9	Functional Implementation Review & Plan and prepare for training	M&E Functional Lead-Onshore	\$ 143.19	N							
2.10	Project Governance & Reporting	PMO Analyst-Onshore	\$ 143.19	N							
2.11	ETL & Data Pipeline Development	Programmer Analyst-Offshore	\$ 143.19	Y							
2.12	ETL & Data Pipeline Development	Programmer Analyst-Onshore	\$ 143.19	N							
2.13	Test Execution	QA Analyst-Offshore	\$ 143.19	Y							
2.14	Test Execution	QA Analyst-Onshore	\$ 143.19	N							
2.15	Security Hardening & Validation	Security Analyst-Offshore	\$ 143.19	Y							
2.16	Security Hardening & Validation	Security Analyst-Onshore	\$ 143.19	N							
2.17	ETL & Data Pipeline Development	Senior Programmer Analyst-Offshore	\$ 143.19	Y							
2.18	ETL & Data Pipeline Development	Senior Programmer Analyst-Onshore	\$ 143.19	N							
2.19	Quality Control & Defect Management	Senior QA Analyst-Offshore	\$ 143.19	Y							
2.20	Quality Control & Defect Management	Senior QA Analyst-Onshore	\$ 143.19	N							
			\$ 143.19	Y							
			\$ 143.19	N							
	Subtotal Milestone 2 Core Operational Analytics - Build Complete		\$ 143.19		-	-	-	-	-	-	-

3.0	Milestone 3 Core Operational Analytics - Testing Complete	Position										
3.1	Testing Support	Business Analyst-Offshore	\$ 143.19	Y								
3.2	Testing Support	Business Analyst-Onshore	\$ 143.19	N								
3.3	Deployment Readiness & Environment Management	DevOps Engineer-Offshore	\$ 143.19	Y								
3.4	Deployment Readiness & Environment Management	DevOps Engineer-Onshore	\$ 143.19	N								
3.5	Test Progress Monitoring & Risk Escalation	M&E Project Manager-Offshore	\$ 143.19	Y								
3.6	Test Progress Monitoring & Risk Escalation	M&E Project Manager-Onshore	\$ 143.19	N								
3.7	Resolution of Technical Defects	M&E Technical Manager-Onshore	\$ 143.19	N								
3.8	Functional Validation, Develop Training material	M&E Functional Lead-Offshore	\$ 143.19	Y								
3.9	Functional Validation, Develop Training material	M&E Functional Lead-Onshore	\$ 143.19	N								
3.10	Project Milestone Sign-off Coordination	PMO Analyst-Onshore	\$ 143.19	N								
3.11	Data Quality & Test Fixes	Programmer Analyst-Offshore	\$ 143.19	Y								
3.12	Data Quality & Test Fixes	Programmer Analyst-Onshore	\$ 143.19	N								
3.13	Test Execution	QA Analyst-Offshore	\$ 143.19	Y								
3.14	Test Execution	QA Analyst-Onshore	\$ 143.19	N								
3.15	Security Testing & Remediation	Security Analyst-Offshore	\$ 143.19	Y								
3.16	Security Testing & Remediation	Security Analyst-Onshore	\$ 143.19	N								
3.17	Defect Troubleshooting	Senior Programmer Analyst-Offshore	\$ 143.19	Y								
3.18	Defect Troubleshooting	Senior Programmer Analyst-Onshore	\$ 143.19	N								
3.19	Test Execution & Defect Tracking	Senior QA Analyst-Offshore	\$ 143.19	Y								
3.20	Test Execution & Defect Tracking	Senior QA Analyst-Onshore	\$ 143.19	N								
	Subtotal Milestone 3 Core Operational Analytics - Testing Complete		\$ 143.19		-	-	-	-	-	-	-	-
4.0	Milestone 4 Expanded Operational and Management Analytics - Design Complete											
4.1	Requirements Gathering & Analysis	Business Analyst-Offshore	\$ 143.19	Y								
4.2	Requirements Gathering & Analysis	Business Analyst-Onshore	\$ 143.19	N								
4.3	DevOps Architecture Planning & Environment Setup	DevOps Engineer-Offshore	\$ 143.19	Y								
4.4	DevOps Architecture Planning & Environment Setup	DevOps Engineer-Onshore	\$ 143.19	N								
4.5	Milestone Planning, Coordination & Status Reporting	M&E Project Manager-Offshore	\$ 143.19	Y								
4.6	Milestone Planning, Coordination & Status Reporting	M&E Project Manager-Onshore	\$ 143.19	N								
4.7	Technical Architecture Definition	M&E Technical Manager-Onshore	\$ 143.19	N								
4.8	Functional Design Specification	M&E Functional Lead-Offshore	\$ 143.19	Y								
4.9	Functional Design Specification	M&E Functional Lead-Onshore	\$ 143.19	N								
4.10	Milestone Tracking & Resource Alignment	PMO Analyst-Onshore	\$ 143.19	N								
4.11	Data Model & ETL Pipeline Design	Programmer Analyst-Offshore	\$ 143.19	Y								
4.12	Data Model & ETL Pipeline Design	Programmer Analyst-Onshore	\$ 143.19	N								
4.13	Test Plan Definition & Design Reviews	QA Analyst-Offshore	\$ 143.19	Y								
4.14	Test Plan Definition & Design Reviews	QA Analyst-Onshore	\$ 143.19	N								
4.15	Security Architecture & Compliance Review	Security Analyst-Offshore	\$ 143.19	Y								
4.16	Security Architecture & Compliance Review	Security Analyst-Onshore	\$ 143.19	N								
4.17	Data Analysis & Support Data Modeling	Senior Programmer Analyst-Offshore	\$ 143.19	Y								
4.18	Data Analysis & Support Data Modeling	Senior Programmer Analyst-Onshore	\$ 143.19	N								
4.19	Quality Assurance Framework Planning	Senior QA Analyst-Offshore	\$ 143.19	Y								
4.20	Quality Assurance Framework Planning	Senior QA Analyst-Onshore	\$ 143.19	N								
			\$ 143.19	Y								
			\$ 143.19	N								
	Subtotal Milestone 4 Expanded Operational and Management Analytics - Design Complete		\$ 143.19		-	-	-	-	-	-	-	-

5.0	Milestone 5 Expanded Operational and Management Analytics - Build Complete										
5.1	Requirements Analysis & Development support	Business Analyst-Offshore	\$ 143.19	Y							
5.2	Requirements Analysis & Development support	Business Analyst-Onshore	\$ 143.19	N							
5.3	CI/CD Pipeline Implementation & Monitoring	DevOps Engineer-Offshore	\$ 143.19	Y							
5.4	CI/CD Pipeline Implementation & Monitoring	DevOps Engineer-Onshore	\$ 143.19	N							
5.5	Progress Tracking & Issue Resolution	M&E Project Manager-Offshore	\$ 143.19	Y							
5.6	Progress Tracking & Issue Resolution	M&E Project Manager-Onshore	\$ 143.19	N							
5.7	Technical Oversight & Solution Integration	M&E Technical Manager-Onshore	\$ 143.19	N							
5.8	Functional Implementation Review & Plan and prepare for training	M&E Function Lead-Offshore	\$ 143.19	Y							
5.9	Functional Implementation Review & Plan and prepare for training	M&E Functional Lead-Onshore	\$ 143.19	N							
5.10	Project Governance & Reporting	PMO Analyst-Onshore	\$ 143.19	N							
5.11	ETL & Data Pipeline Development	Programmer Analyst-Offshore	\$ 143.19	Y							
5.12	ETL & Data Pipeline Development	Programmer Analyst-Onshore	\$ 143.19	N							
5.13	Test Execution	QA Analyst-Offshore	\$ 143.19	Y							
5.14	Test Execution	QA Analyst-Onshore	\$ 143.19	N							
5.15	Security Hardening & Validation	Security Analyst-Offshore	\$ 143.19	Y							
5.16	Security Hardening & Validation	Security Analyst-Onshore	\$ 143.19	N							
5.17	ETL & Data Pipeline Development	Senior Programmer Analyst-Offshore	\$ 143.19	Y							
5.18	ETL & Data Pipeline Development	Senior Programmer Analyst-Onshore	\$ 143.19	N							
5.19	Quality Control & Defect Management	Senior QA Analyst-Offshore	\$ 143.19	Y							
5.20	Quality Control & Defect Management	Senior QA Analyst-Onshore	\$ 143.19	N							
			\$ 143.19	Y							
			\$ 143.19	N							
	Subtotal Milestone 5 Expanded Operational and Management Analytics - Build Complete		\$ 143.19		-	-	-	-	-	-	-
6.0	Milestone 6 Expanded Operational and Management Analytics - Testing Complete										
6.1	Testing Support	Business Analyst-Offshore	\$ 143.19	Y							
6.2	Testing Support	Business Analyst-Onshore	\$ 143.19	N							
6.3	Deployment Readiness & Environment Management	DevOps Engineer-Offshore	\$ 143.19	Y							
6.4	Deployment Readiness & Environment Management	DevOps Engineer-Onshore	\$ 143.19	N							
6.5	Test Progress Monitoring & Risk Escalation	M&E Project Manager-Offshore	\$ 143.19	Y							
6.6	Test Progress Monitoring & Risk Escalation	M&E Project Manager-Onshore	\$ 143.19	N							
6.7	Resolution of Technical Defects	M&E Technical Manager-Onshore	\$ 143.19	N							
6.8	Functional Validation, Develop Training material	M&E Functional Lead-Offshore	\$ 143.19	Y							
6.9	Functional Validation, Develop Training material	M&E Functional Lead-Onshore	\$ 143.19	N							
6.10	Project Milestone Sign-off Coordination	PMO Analyst-Onshore	\$ 143.19	N							
6.11	Data Quality & Test Fixes	Programmer Analyst-Offshore	\$ 143.19	Y							
6.12	Data Quality & Test Fixes	Programmer Analyst-Onshore	\$ 143.19	N							
6.13	Test Execution	QA Analyst-Offshore	\$ 143.19	Y							
6.14	Test Execution	QA Analyst-Onshore	\$ 143.19	N							
6.15	Security Testing & Remediation	Security Analyst-Offshore	\$ 143.19	Y							
6.16	Security Testing & Remediation	Security Analyst-Onshore	\$ 143.19	N							
6.17	Defect Troubleshooting	Senior Programmer Analyst-Offshore	\$ 143.19	Y							
6.18	Defect Troubleshooting	Senior Programmer Analyst-Onshore	\$ 143.19	N							
6.19	Test Execution & Defect Tracking	Senior QA Analyst-Offshore	\$ 143.19	Y							
6.20	Test Execution & Defect Tracking	Senior QA Analyst-Onshore	\$ 143.19	N							
			\$ 143.19	Y							
			\$ 143.19	N							
	Subtotal Milestone 6 Expanded Operational and Management Analytics - Testing Complete		\$ 143.19		-	-	-	-	-	-	-

7.0	Milestone 7 Unified Customer 360 & Cross-Source Analytics: Design Complete										
7.1	Requirements Gathering & Analysis	Business Analyst-Offshore	\$ 143.19	Y							
7.2	Requirements Gathering & Analysis	Business Analyst-Onshore	\$ 143.19	N							
7.3	DevOps Architecture Planning & Environment Setup Support	DevOps Engineer-Offshore	\$ 143.19	Y							
7.4	DevOps Architecture Planning & Environment Setup Support	DevOps Engineer-Onshore	\$ 143.19	N							
7.5	Milestone Planning, Coordination & Status Reporting	M&E Project Manager-Offshore	\$ 143.19	Y							
7.6	Milestone Planning, Coordination & Status Reporting	M&E Project Manager-Onshore	\$ 143.19	N							
7.7	Technical Architecture Definition	M&E Technical Manager-Onshore	\$ 143.19	N							
7.8	Functional Design Specification	M&E Functional Lead-Offshore	\$ 143.19	Y							
7.9	Functional Design Specification	M&E Functional Lead-Onshore	\$ 143.19	N							
7.10	Milestone Tracking & Resource Alignment	PMO Analyst-Onshore	\$ 143.19	N							
7.11	Data Model & ETL Pipeline Design	Programmer Analyst-Offshore	\$ 143.19	Y							
7.12	Data Model & ETL Pipeline Design	Programmer Analyst-Onshore	\$ 143.19	N							
7.13	Test Plan Definition & Design Reviews	QA Analyst-Offshore	\$ 143.19	Y							
7.14	Test Plan Definition & Design Reviews	QA Analyst-Onshore	\$ 143.19	N							
7.15	Security Architecture & Compliance Review	Security Analyst-Offshore	\$ 143.19	Y							
7.16	Security Architecture & Compliance Review	Security Analyst-Onshore	\$ 143.19	N							
7.17	Data Analysis & Support Data Modeling	Senior Programmer Analyst-Offshore	\$ 143.19	Y							
7.18	Data Analysis & Support Data Modeling	Senior Programmer Analyst-Onshore	\$ 143.19	N							
7.19	Quality Assurance Framework Planning	Senior QA Analyst-Offshore	\$ 143.19	Y							
7.20	Quality Assurance Framework Planning	Senior QA Analyst-Onshore	\$ 143.19	N							
			\$ 143.19	Y							
			\$ 143.19	N							
	Subtotal Milestone 7 Unified Customer 360 & Cross-Source Analytics: Design Complete		\$ 143.19		-	-	-	-	-	-	-
8.0	Milestone 8 Unified Customer 360 & Cross-Source Analytics: Build Complete										
8.1	Requirements Analysis & Development support	Business Analyst-Offshore	\$ 143.19	Y							
8.2	Requirements Analysis & Development support	Business Analyst-Onshore	\$ 143.19	N							
8.3	CI/CD Pipeline Implementation & Monitoring	DevOps Engineer-Offshore	\$ 143.19	Y							
8.4	CI/CD Pipeline Implementation & Monitoring	DevOps Engineer-Onshore	\$ 143.19	N							
8.5	Progress Tracking & Issue Resolution	M&E Project Manager-Offshore	\$ 143.19	Y							
8.6	Progress Tracking & Issue Resolution	M&E Project Manager-Onshore	\$ 143.19	N							
8.7	Technical Oversight & Solution Integration	M&E Technical Manager-Onshore	\$ 143.19	N							
8.8	Functional Implementation Review & Plan and prepare for training	M&E Functional Lead-Offshore	\$ 143.19	Y							
8.9	Functional Implementation Review & Plan and prepare for training	M&E Functional Lead-Onshore	\$ 143.19	N							
8.10	Project Governance & Reporting	PMO Analyst-Onshore	\$ 143.19	N							
8.11	Data Pipeline Development (Transformation and Load)	Programmer Analyst-Offshore	\$ 143.19	Y							
8.12	Data Pipeline Development (Transformation and Load)	Programmer Analyst-Onshore	\$ 143.19	N							
8.13	Test Execution	QA Analyst-Offshore	\$ 143.19	Y							
8.14	Test Execution	QA Analyst-Onshore	\$ 143.19	N							
8.15	Security Hardening & Validation	Security Analyst-Offshore	\$ 143.19	Y							
8.16	Security Hardening & Validation	Security Analyst-Onshore	\$ 143.19	N							
8.17	Data Pipeline Development (Transformation and Load)	Senior Programmer Analyst-Offshore	\$ 143.19	Y							
8.18	Data Pipeline Development (Transformation and Load)	Senior Programmer Analyst-Onshore	\$ 143.19	N							
8.19	Quality Control & Defect Management	Senior QA Analyst-Offshore	\$ 143.19	Y							
8.20	Quality Control & Defect Management	Senior QA Analyst-Onshore	\$ 143.19	N							
			\$ 143.19	Y							
			\$ 143.19	N							
	Subtotal Milestone 8 Unified Customer 360 & Cross-Source Analytics: Build Complete		\$ 143.19		-	-	-	-	-	-	-

9.0	Milestone 9 Unified Customer 360 & Cross-Source Analytics: Testing Complete										
9.1	Testing Support	Business Analyst-Offshore	\$ 143.19	Y							
9.2	Testing Support	Business Analyst-Onshore	\$ 143.19	N							
9.3	Deployment Readiness & Environment Management	DevOps Engineer-Offshore	\$ 143.19	Y							
9.4	Deployment Readiness & Environment Management	DevOps Engineer-Onshore	\$ 143.19	N							
9.5	Test Progress Monitoring & Risk Escalation	M&E Project Manager-Offshore	\$ 143.19	Y							
9.6	Test Progress Monitoring & Risk Escalation	M&E Project Manager-Onshore	\$ 143.19	N							
9.7	Resolution of Technical Defects	M&E Technical Manager-Onshore	\$ 143.19	N							
9.8	Functional Validation, Develop Training material	M&E Functional Lead-Offshore	\$ 143.19	Y							
9.9	Functional Validation, Develop Training material	M&E Functional Lead-Onshore	\$ 143.19	N							
9.10	Project Milestone Sign-off Coordination	PMO Analyst-Onshore	\$ 143.19	N							
9.11	Data Quality & Test Fixes	Programmer Analyst-Offshore	\$ 143.19	Y							
9.12	Data Quality & Test Fixes	Programmer Analyst-Onshore	\$ 143.19	N							
9.13	Test Execution	QA Analyst-Offshore	\$ 143.19	Y							
9.14	Test Execution	QA Analyst-Onshore	\$ 143.19	N							
9.15	Security Testing & Remediation	Security Analyst-Offshore	\$ 143.19	Y							
9.16	Security Testing & Remediation	Security Analyst-Onshore	\$ 143.19	N							
9.17	Defect Troubleshooting	Senior Programmer Analyst-Offshore	\$ 143.19	Y							
9.18	Defect Troubleshooting	Senior Programmer Analyst-Onshore	\$ 143.19	N							
9.19	Test Execution & Defect Tracking	Senior QA Analyst-Offshore	\$ 143.19	Y							
9.20	Test Execution & Defect Tracking	Senior QA Analyst-Onshore	\$ 143.19	N							
			\$ 143.19	Y							
			\$ 143.19	N							
	Subtotal Milestone 9 Unified Customer 360 & Cross-Source Analytics: Testing Complete		\$ 143.19		-	-	-	-	-	-	-
	Total M&E Analytics Price		\$ 143.19		-	-	-	-	-	-	-

Schedule 3
M&E Analytics Staff Loading: February 2026 - January 2028

Service Month											
Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26
166	166	166	166	166	166	166	166	166	166	166	166
		180	180	90	90						
		960	960	480	480						
		160	160	80	80						
		270	270	90	90						
		45	45	45	45						
		560	560	80	80						
		160	160	80	80						
		320	320	160	160						
		256	256	80	80						
		397	360	323	180						
		570	570	250	250						
		360	360	180	180						
		160	160	80	80						
		160	160	80	80						
		160	160	80	80						
		600	600	240	240						
		180	180	90	90						
		400	400	160	160						
-	-	5,898	5,861	2,668	2,525	-	-	-	-	-	-
						90	90	180	180	180	180
						640	640	800	800	800	800
						80	-	-	-	-	-
						90	90	180	180	180	90
						45	45	45	-	-	-
						320	320	320	-	-	-
						160	160	160	160	160	160
										-	-
						320	320	320	320	320	160
						168	168	88	8	8	8
						720	720	720	720	720	720
						320	320	800	800	960	960
						540	540	540	540	540	450
						80	80	160	160	160	160
						90	120	120	140	90	
						160	120	80	80	80	40
									90	180	180
						480	480	640	560	320	240
						90	90	180	180	180	180
						160	320	320	320	320	160
						-	-	-	-	-	-
						-	-	-	-	-	-
-	-	-	-	-	-	4,553	4,623	5,653	5,238	5,198	4,488

Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Total Analytics Hours
166	166	166	166	166	166	166	166	166	166	166	166	166	5,146
													540
													2,880
													480
													720
													180
													1,280
													480
													-
													960
													672
													1,260
													1,640
													1,080
													480
													480
													480
													-
													1,680
													540
													1,120
													-
													-
													-
-	-	-	-	-	-	-	-	-	-	-	-	-	16,952
													900
													4,480
													80
													810
													135
													960
													960
													-
													1,760
													448
													4,320
													4,160
													3,150
													800
													560
													560
													450
													2,720
													900
													1,600
													-
													-
													-
-	-	-	-	-	-	-	-	-	-	-	-	-	29,753

180	180	180											540
800	800	500											2,100
-	-	-											-
-	-	-											-
-	-	-											-
-	-	-											-
													-
													-
320	320	320											960
8	8	8											24
360	360	360											1,080
900	900	900											2,700
180	180	180											540
160	160	160											480
													-
													-
180	180	180											540
160	160												320
-	-	-											-
180	180	180											540
-	-	-											-
-	-	-											-
3,428	3,428	2,968	-	-	-	-	-	-	-	-	-	-	9,824
180													1,080
480													2,880
-													-
180													270
90													360
480													1,920
-													-
-													-
320													480
160													560
360													1,620
320													1,120
540													1,350
-													-
105													210
105													210
360													1,620
320													720
180													540
340													500
-													-
-													-
4,520	-	-	-	-	-	-	-	-	-	-	-	-	15,440

	180	180	180	180									720
	480	480	640	640	160	160							2,560
	-	-	-	-	-	-							-
	180	180	180	180	180	180							1,080
	90	90	90	90	90	90							540
	480	480	480	480	480	480							2,880
	-	-	-	-	-	-							-
	-	-	-	-	-	-							-
	320	320	126	320	194	-							1,280
	160	160	168	168	168	168							992
	540	540	540	540	540	540							3,240
	160	160	640	640	480	480							2,560
	540	540	540	540	360	360							2,880
	-	-	-	-	-	-							-
	80	80	80	80	140	180							640
	160	160	160	80	80								640
	360	360	360	360	360	360							2,160
	320	320	320	320	160	160							1,600
	180	180	360	360	360	360							1,800
	340	340	340	340	160	160							1,680
	-	-	-	-	-	-							-
	-	-	-	-	-	-							-
	-	4,570	4,570	5,204	5,318	3,912	3,678	-	-	-	-	-	27,252
													-
							160	160	160				480
													-
							-	-	-				-
													-
							-	-	-				-
							-	-	-				-
							-	-	-				-
							8		8				16
							360	360	360				1,080
							320	320	320				960
							360	360	360				1,080
							-	-	-				-
													-
							360	360	360				1,080
													-
							360	180	360				900
							-	-	-				-
							-	-	-				-
	-	-	-	-	-	-	1,928	1,740	1,928	-	-	-	5,596

				180	180	180							540
		160	320	480	480	480							1,920
													-
		-	-	-	-	-							-
		-	-	-	-	-							-
		-	-	-	160	160							320
		-	-	-	-	-							-
		-	-	-	-	-							-
		-	-	-	320	320							640
		-	-	-	-	-							-
			360	360	360	360							1,440
			160	160	160	160							640
					367	540							907
		-	-	-	-	-							-
													-
						40							40
						160							160
		-	160	160	160	160							640
					180	180							360
													-
													-
													-
-	-	160	1,000	1,340	2,367	2,740	-	-	-	-	-	-	7,607
							180	180		180			540
							480	480	480	480			1,920
							-	-	-	-			-
							180	180	180	180			720
							180	180	180	180			720
							480	480	480	480			1,920
							-	-	-	-			-
							-	-	-	-			-
							320	320	320	320			1,280
							160	168	168	160			656
							360	360	360	360			1,440
							320	320	320	320			1,280
							720	720	720	720			2,880
							-	-	-	-			-
							90	120	120	110			440
							160	160	60	60			440
							320	320	320	320			1,280
							160	160	160	160			640
							180	180	180	180			720
							160	160	160	107			587
													-
													-
-	-	-	-	-	-	-	4,450	4,488	4,208	4,317	-	-	17,463

											400	320	720
											-	-	-
											180	180	360
											-	-	-
											480	480	960
											-	-	-
											-	-	-
											320	320	640
											168	168	336
											380	200	580
											160	160	320
											680	180	860
											-	-	-
											90	90	180
											90	90	180
											320	160	480
											160	160	320
											180	180	360
											-	-	-
													-
													-
											3,608	2,688	6,296
											7,948	7,998	7,698
											6,204	6,658	6,279
											6,418	6,378	6,228
											6,136	4,317	3,608
											3,608	2,688	136,183

\$ -	\$ 77,323	\$ -	\$ -	\$ 77,323
\$ -	\$ 300,699	\$ -	\$ -	\$ 300,699
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ 137,462	\$ -	\$ -	\$ 137,462
\$ -	\$ 3,437	\$ -	\$ -	\$ 3,437
\$ -	\$ 154,645	\$ -	\$ -	\$ 154,645
\$ -	\$ 386,613	\$ -	\$ -	\$ 386,613
\$ -	\$ 77,323	\$ -	\$ -	\$ 77,323
\$ -	\$ 68,731	\$ -	\$ -	\$ 68,731
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ 77,323	\$ -	\$ -	\$ 77,323
\$ -	\$ 45,821	\$ -	\$ -	\$ 45,821
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ 77,323	\$ -	\$ -	\$ 77,323
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ 1,406,699	\$ -	\$ -	\$ 1,406,699
\$ -	\$ 154,645	\$ -	\$ -	\$ 154,645
\$ -	\$ 412,387	\$ -	\$ -	\$ 412,387
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ 38,661	\$ -	\$ -	\$ 38,661
\$ -	\$ 51,548	\$ -	\$ -	\$ 51,548
\$ -	\$ 274,925	\$ -	\$ -	\$ 274,925
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ 68,731	\$ -	\$ -	\$ 68,731
\$ -	\$ 80,186	\$ -	\$ -	\$ 80,186
\$ -	\$ 231,968	\$ -	\$ -	\$ 231,968
\$ -	\$ 160,373	\$ -	\$ -	\$ 160,373
\$ -	\$ 193,307	\$ -	\$ -	\$ 193,307
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ 30,070	\$ -	\$ -	\$ 30,070
\$ -	\$ 30,070	\$ -	\$ -	\$ 30,070
\$ -	\$ 231,968	\$ -	\$ -	\$ 231,968
\$ -	\$ 103,097	\$ -	\$ -	\$ 103,097
\$ -	\$ 77,323	\$ -	\$ -	\$ 77,323
\$ -	\$ 71,595	\$ -	\$ -	\$ 71,595
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ 2,210,854	\$ -	\$ -	\$ 2,210,854

540	-
-	2,100
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	960
-	24
1,080	-
-	2,700
540	-
-	480
-	-
-	-
540	-
-	320
-	-
-	540
-	-
-	-
2,700	7,124
1,080	-
-	2,880
-	-
-	270
360	-
-	1,920
-	-
-	-
-	480
-	560
1,620	-
-	1,120
1,350	-
-	-
210	-
-	210
1,620	-
-	720
540	-
-	500
-	-
-	-
6,780	8,660

\$ -	\$ -	\$ 77,323	\$ -	\$ 77,323
\$ -	\$ 68,731	\$ 206,194	\$ -	\$ 274,925
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 45,821	\$ -	\$ 45,821
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 91,642	\$ -	\$ 91,642
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ 51,548	\$ 154,645	\$ -	\$ 206,194
\$ -	\$ 22,910	\$ 68,731	\$ -	\$ 91,642
\$ -	\$ -	\$ 129,873	\$ -	\$ 129,873
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 5,728	\$ -	\$ 5,728
\$ -	\$ -	\$ 22,910	\$ -	\$ 22,910
\$ -	\$ 22,910	\$ 68,731	\$ -	\$ 91,642
\$ -	\$ -	\$ 51,548	\$ -	\$ 51,548
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ 166,100	\$ 923,146	\$ -	\$ 1,089,246
\$ -	\$ -	\$ 77,323	\$ -	\$ 77,323
\$ -	\$ -	\$ 274,925	\$ -	\$ 274,925
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 103,097	\$ -	\$ 103,097
\$ -	\$ -	\$ 103,097	\$ -	\$ 103,097
\$ -	\$ -	\$ 274,925	\$ -	\$ 274,925
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 183,283	\$ -	\$ 183,283
\$ -	\$ -	\$ 93,933	\$ -	\$ 93,933
\$ -	\$ -	\$ 206,194	\$ -	\$ 206,194
\$ -	\$ -	\$ 183,283	\$ -	\$ 183,283
\$ -	\$ -	\$ 412,387	\$ -	\$ 412,387
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 63,004	\$ -	\$ 63,004
\$ -	\$ -	\$ 63,004	\$ -	\$ 63,004
\$ -	\$ -	\$ 183,283	\$ -	\$ 183,283
\$ -	\$ -	\$ 91,642	\$ -	\$ 91,642
\$ -	\$ -	\$ 103,097	\$ -	\$ 103,097
\$ -	\$ -	\$ 84,053	\$ -	\$ 84,053
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 2,500,527	\$ -	\$ 2,500,527

540	-
-	1,920
-	-
-	-
-	-
-	320
-	-
-	-
-	640
-	-
1,440	-
-	640
907	-
-	-
-	-
-	40
160	-
-	640
360	-
-	-
-	-
-	-
3,407	4,200
540	-
-	1,920
-	-
-	720
720	-
-	1,920
-	-
-	-
-	1,280
-	656
1,440	-
-	1,280
2,880	-
-	-
440	-
-	440
1,280	-
-	640
720	-
-	587
-	-
-	-
8,020	9,443

\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 103,097	\$ -	\$ 103,097
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 51,548	\$ -	\$ 51,548
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 137,462	\$ -	\$ 137,462
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 91,642	\$ -	\$ 91,642
\$ -	\$ -	\$ 48,112	\$ -	\$ 48,112
\$ -	\$ -	\$ 83,050	\$ -	\$ 83,050
\$ -	\$ -	\$ 45,821	\$ -	\$ 45,821
\$ -	\$ -	\$ 123,143	\$ -	\$ 123,143
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 25,774	\$ -	\$ 25,774
\$ -	\$ -	\$ 25,774	\$ -	\$ 25,774
\$ -	\$ -	\$ 68,731	\$ -	\$ 68,731
\$ -	\$ -	\$ 45,821	\$ -	\$ 45,821
\$ -	\$ -	\$ 51,548	\$ -	\$ 51,548
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ 901,524	\$ -	\$ 901,524
\$ 1,683,771	\$ 10,841,488	\$ 6,974,785	\$ -	\$ 19,500,044

-	720
-	-
-	360
-	-
-	960
-	-
-	-
-	640
-	336
580	-
-	320
860	-
-	-
180	-
-	180
480	-
-	320
360	-
-	-
-	-
-	-
2,460	3,836
\$ 54,542	\$ 81,641

#	Assumptions
1	Milestone Due Date, Target Approval/Invoice Date, and Target Payment Date are reflective of a Start Date of 03/02/2026.
2	This model is built on role-based tasks.
3	The Work performed under this Analytics Modernization Statement of Work ("SOW") in Change Order Number Five will be added to and tracked in the work schedule.
4	Work for this Analytics Modernization SOW in Change Order Number Five shall include System Change Requests ("SCR"), which will be incorporated as the requirements supporting the scope are developed. Work that is executed under SCRs will be approved by the Change Control Board.
5	SCRs will be implemented in the CalSAWS System in accordance with the development lifecycle and the release management process as documented in the M&E Services Plan Deliverable.
6	The Total Change Order Charges table set forth in the "1. Analytics Charges Summary" worksheet shows Deloitte's price for the Work performed under this Change Order. Any change of scope will be mutually agreed to in writing via future Change Order.
7	M&E One-Time Services Charges will be conducted and invoiced on a monthly basis according to the rates and charges in the pricing schedule up to the Total Change Order Charges. M&E Analytics Modernization will be invoiced upon completion of the defined milestones as outlined in the "2. Analytics Milestones" worksheet.